

FY 2003 Town-wide Policy Goals

The Board of Selectmen adopted 47 Town-wide policy goals for Fiscal Year 2003, in the categories of [Affordable Housing](#); [Cape End Manor](#); [Wastewater](#); [Water](#); [MacMillan Pier and Harbor](#); [Library and Heritage Museum](#); [Fiscal management and administration](#); [Open Space](#); [Public Safety & Regulatory Management](#); [Cape Cod National Seashore](#); and [Municipal Buildings & Facilities](#).

The Provincetown Board of Selectmen held a public hearing on Monday, June 17, 2002, and then and there adopted annual Town-wide policy goals for Fiscal Year 2003 as set forth below. The annual adoption of policy goals by the Board of Selectmen is a focal point for the Town Government, as these goals are translated into objectives to be achieved by the Town Administration in the coming year. *Mary-Jo Avellar, Chairman, Board of Selectmen*

1. Affordable Housing

- 1.1. Affordable Year-round Rental Housing: Develop and implement strategies for increasing the supply of affordable year-round rental housing units in Provincetown, including Senate Bill 2325's proposed property tax exemption
- 1.2. Increase the Percentage of Affordable Units in Provincetown. Develop and implement strategies for increasing the percentage of affordable housing units in Provincetown to at least 10%;
- 1.3. Affordable Housing Legislative Initiatives: pursue home rule legislation for the Affordable Housing Trust Fund, increasing the Land Bank share for affordable housing from 10% to 35%, and substituting the Community Preservation Act for the Land Bank (House Bills 5057,5061)
- 1.4. Affordable Housing permit enforcement: create viable methods of enforcing affordable housing policy infractions and permit violations after construction is complete; ensure that affordable housing gets built
- 1.5. Affordable Housing Task Force: establish a task force for a roundtable discussion of strategies to address affordable housing needs in the community on a year-round and seasonal basis.

2. Cape End Manor

- 2.1. Cape End Manor Care Campus: pursue home rule legislation to purchase Site Y from the Commonwealth, to site Cape End Manor Care Campus thereon and consummate the land deal with Roush & Associates; to develop a timeline of milestones and potential barriers concerning important dates for acquisition of Site Y
- 2.2. Establishment of Local Non-Profit Health Care Entity: establish the local non-profit 501(c)(3) health care entity which will construct and operate the Cape End Manor Care Campus, and work towards the transition from town ownership
- 2.3. Cape End Manor Funding: Pursue additional sources of funding to minimize annual deficit and optimize revenue (including Medicaid and Uncompensated Care Fund)

3. Wastewater

- 3.1. Sewer Phase I Construction and Implementation: Continue to undertake the construction of the Phase I sewer project with 20-year DBO vendor Metcalf & Eddy, finalize Phase I property connection preparations and assess betterments on properties connecting at the commencement of Phase I
- 3.2. Sewer Phase II Facilities Planning: undertake facilities planning for Phase II of the sewer project as the means of accommodating, over time, all Red Dot Delay properties, as well as outside adjacent properties wishing to hook up;
- 3.3. Sewer Implementation - Public Outreach: continue public outreach efforts with owners of property hooking into the sewer system

4. Water

- 4.1. Water Management Permit - continue to pursue water management permit from DEP, including new source identification through Outer Cape Water Management Study with USGS, CCNS, CCC, and Outer Cape towns; including creating a redundant water source

- 4.2. Water Quantity: Reduce annual pumpage and the number of days on which the permitted annual average is exceeded; reduce unaccounted for water; reduce water consumption through conservation
- 4.3. Water Quality: improve the quality of Town water, to reduce the number of days each year that water is tainted
- 4.4. Water Transmission Main Replacement: implement MCDBG-funded project
- 4.5. Truro Intermunicipal Water Agreement: to reexamine the intermunicipal water agreement with the Truro Board of Selectmen
- 4.6. Water Conservation Efforts: to develop and implement public outreach and education program for water conservation; including Chamber and PBG

5. MacMillan Pier and Harbor

- 5.1. MacMillan Pier Construction Project: complete the reconstruction of MacMillan Pier in accordance with the terms of the settlement agreement, including accessibility.
- 5.2. Transition to Public Pier Corporation: Continue to pursue perfecting amendments to home rule legislation; negotiate terms and conditions of the sub-agreement between the Provincetown Fishermen's Association and the Pier Corporation; appoint Pier Corporation Directors; and finalize the terms and conditions of the pier lease - with a transition target date of January 1, 2003
- 5.3. Beach Nourishment Plan: to develop an organized strategy for both maintenance dredging and beach nourishment, including scheduling of projects and identification of funds; provide representation to Barnstable County Dredge
- 5.4. Storm Drainage Master Plan: develop and implement best management practice for storm drain maintenance dredging, including pursuing grant from CZM for stormwater remediation to reduce street runoff and improve water quality
- 5.5. Beach Debris Removal: to develop a plan for beach debris removal, subject to appropriation

6. Library and Heritage Museum

- 6.1. Museum Collection: develop a plan for the disposition of the Heritage Museum collection-- excluding the art collection, which is retained by the Town-and including that portion of the collection which may be merged with that of the Cape Cod Pilgrim Memorial Association on agreeable terms and conditions for storage and curation
- 6.2. Library at Heritage Museum: undertake the design phase of the library construction project; continue capital fund-raising campaign for \$1+ million

7. Fiscal management and administration

- 7.1. Fiscal Policy Plan: Revise and update Ten-Year Fiscal Policy Plan, for review by Board of Selectmen prior to preparation of FY 2004 budget request, to establish goals for future property tax levy increases; include a plan for building up the balance in the Stabilization Fund
- 7.2. ProvincetownGov University: Develop and implement comprehensive professional development plan for Town staff, which addresses skill development, employees' relationship with the public, and retention/promotion of qualified personnel
- 7.3. Performance Appraisal Instrument: review the performance appraisal instrument for non-union clerical personnel
- 7.4. Plan for Tourism Fund Surplus: to develop, with input from the Visitor Services Board, a proposed plan expending the projected one-time Tourism Fund surplus of \$350,000, including consideration of public restrooms, bikepath, the arts, etc.
- 7.5. Demographic Data Analysis: to analyze and understand who we are as a community, using 2000 Census and other available data; look at linkages between our population and municipal services; use demographic data as a fact basis for needs analysis and long range planning
- 7.6. Town Governance: Voter Information: to study a proposal to amend the Charter to close the Annual Town Meeting warrant earlier, to provide more time for producing voter information prior to town meeting

8. Open Space

- 8.1. Land Bank Amendment: pursue home rule petition to increase Land Bank funds for open space management from 3% to 10% for any Town-owned open spaces
- 8.2. Route 6 Open Space Corridor: pursue home rule legislation to effect the Route 6 open space corridor proposal to

add 117 acres of conservation land to the Town's open space holdings

8.3. Dog Run: to identify and develop a location for a dog run, looking at Town and CCNS properties

9. Public Safety and Regulatory Management

9.1. Community-Oriented Policing: develop and implement plan for rededication to the philosophy of Community-Oriented Policing to empower police officers to address community needs in partnership with local government and the community

9.2. Update Zoning By-laws, Subdivision Rules & Regulations, Sign By-law through hiring of Town Planner and memorandum of agreement with Barnstable County Commissioners

9.3. Septic System Management/Inspection Program: implement the Town-wide program for on-site septic system management, with assistance from the Barnstable County Health Department

10. Cape Cod National Seashore

10.1. Seashore Cooperative Ventures. Examples - water issues; transportation; affordable housing, satellite parking

11. Municipal Buildings & Facilities

11.1. Report on Town Facilities: Semi-annual report on the condition of all town facilities, including Heritage Museum, former and current firehouses

11.2. Winthrop Street Cemetery: Implement plans for upgraded Winthrop Street Cemetery

11.3. Solid Waste and Recycling: continue exploratory discussions on solid waste multiple town district; increase the Town's percentage of solid waste recycled;

11.4. Parking: develop policies that are consistent with maintaining or increasing the number of available parking spaces

11.5. Reuse of 100 Alden Street: develop and implement a public planning process for reuse of 100 Alden Street, once it becomes surplus, including as elderly housing

11.6. Reuse of Freeman Street Building: develop and implement a public planning process for determining the future use of the Freeman Street building currently used as the Public Library

11.7. Secondary Uses of Wastewater Disposal Areas: to identify potential secondary uses of wastewater disposal areas, including parking, recreation, soccer field, skateboard park

11.8. Bus Shelter: to explore construction of a proper bus shelter with seating

11.9. Non-profit Animal Shelter: to identify the proposed site for the non-profit animal shelter authorized by Article 63 of the April 1, 2002 Annual Town Meeting

11.10. Improving Shankpainter Road: to develop and implement strategies for improving Shankpainter Road as a primary access to town from Route 6

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